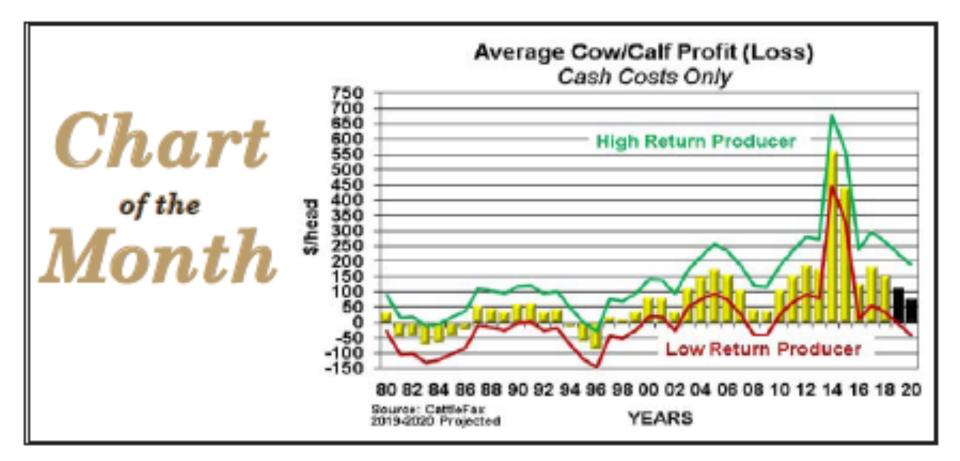
South TX Beef Meeting

July 26, 2019
John Merrill
Area Beef Manager-Tx. La
John.Merrill@genusplc.com



Generate revenue and drive efficiency

- Aggressively Manage Reproduction
 - Front load calving season
 - Goal of 80% calves in 30 days
 - Drive pounds weaned/cow exposed
 - Older calves generate more revenue/profit
- Long Term Plan
 - Genetics are only permanent and additive input
 - Not a quick return but an investment
 - Have a plan where you want to go
 - Manage costs with feed efficiency and mature size
 - Use data and technologies available to you
- Who will buy your calves?
 - What do they want?
 - What drives value?
 - Where do you need to improve?



Benchmark against who?









Beef consumption

Last 50 years of US per capitia consumption in lbs							
	Beef	Pork	Chicken	Turkey	Fish	Total	
1977	91.8	47.0	42.8	8.7	12.6	202.9	
1987	73.9	49.2	57.2	14.7	16.1	211.1	
1997	65.7	47.8	71.9	17.3	14.3	217.0	
2007	65.3	50.8	86.4	17.6	16.3	236.4	
2017 est.	57.1	50.8	91.6	17.0	15.5	232.0	
50 year chan	ge -37.8%	8.1%	114.0%	95.4%	23.0%	14.3%	
USA's population increased 106,300,000 or 48.3% since 1977							
% after grov	wth -7.8%	60.3%	217.3%	189.7%	82.4%	69.5%	

Chicken leads the race

Day 43

Day 57

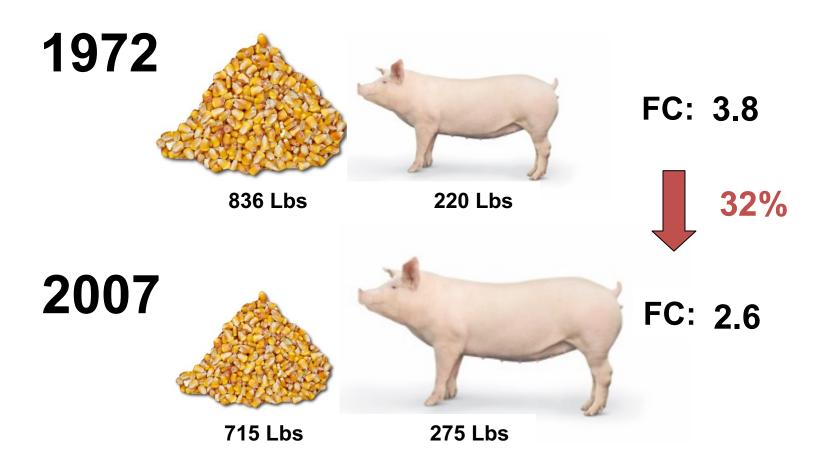
Day 71

Day 85



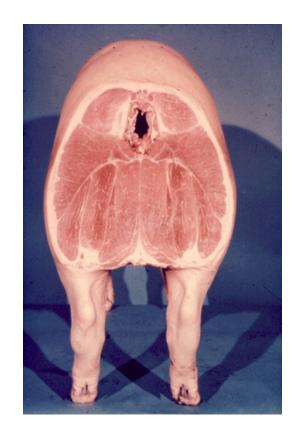


Pigs focusing on growth/efficiency



...and lean %



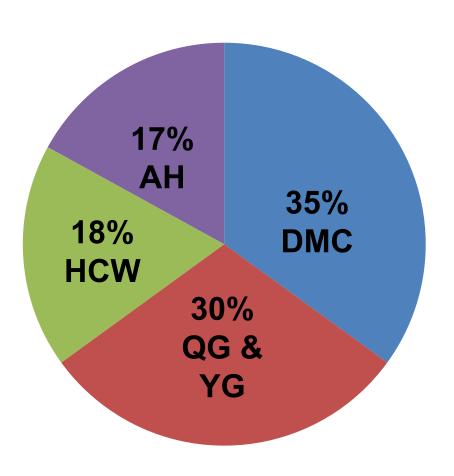


Will the way we sell/value cattle change?

Using data to maximize customer profit from genetic progress

Create, deliver and demonstrate the value proposition

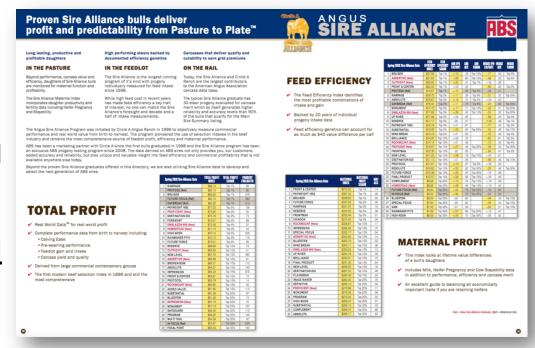
Value Discovery and Feed Yard Profit Drivers



- Dry Matter Conversion (Feed Efficiency)
- Carcass Traits (Quality and Yield Grade
- Carcass Weight
- Animal Health

Data drives improvement

- The Angus Sire Alliance continues to be an important part of our program
- Developed significant PT and validation capabilities to collect full lifecycle data (maternal, performance, <u>feed</u> <u>intake</u>, <u>carcass</u>, etc.) with other partners in Angus and other breeds
- Full lifecycle data collection
 for Beef x Dairy
 InFocus









ABS Feed Intake / Efficiency testing

- Started with Angus Sire Alliance relationship
- 20 years of progeny intake data
- Over 200 Sires tested
- Represents most sire lines in the Angus breed
- Results published as Profitability Index





Feed Efficiency

- The Feed Efficiency Index identifies the most profitable combinations of intake and gain
- Backed by 20 years of individual progeny intake data
- Feed efficiency genetics can account for as much as \$40 value difference per calf

Spring 2018 Sire Alliance Data		Feed Efficiency	Feed Efficiency	ADG	ADG	ADG	Intake	Intake	Intake
		Index	%Rank	EPD	Acc	%Rank	EPD	Acc	%Rank
1	BRUISER	\$ 27.69	Top 1%	+.10	.76	Top 10%	77	.55	Top 3%
2	ASSERTIVE (New)	\$ 21.62	Top 1%	+.08	.60	Top 15%	59	.35	Top 5%
3	OUTRIGHT (New)	\$ 20.90	Top 1%	+.22	.47	Top 1%	+.42	.36	
4	FRONT & CENTER	\$ 20.53	Top 1%	+.03	.35		93	.32	Top 2%
	PROTÉGÉ (Ref)	\$ 19.87	Top 1%	+.14	.56	Top 3%	09	.41	
5	RAMPAGE	\$ 19.73	Top 2%	+.11	.38	Top 5%	31	.32	Top 25%
6	ABSOLUTE	\$ 18.67	Top 2%	+.15	.70	Top 2%	+.04	.53	
	DAYBREAK (Ref)	\$ 18.33	Top 2%	+.11	.78	Top 5%	23	.60	Top 35%
7	MONUMENT	\$ 17.72	Top 3%	+.11	.71	Top 10%	22	.51	Top 35%
8	EMBLAZON 999 (New)	\$ 17.69	Top 3%	+.09	.40	Top 10%	34	.32	Top 20%
9	UP RIVER	\$ 17.58	Top 3%	+.04	.45		69	.35	Top 4%
10	RESERVE	\$ 17.17	Top 3%	05	.51		-1.25	.48	Top 1%
11	PAYWEIGHT 1682	\$ 16.16	Top 4%	+.01	.67		77	.43	Top 3%
12	SUBSTANTIAL	\$ 15.20	Top 5%	+.05	.64	Top 25%	45	.49	Top 10%
13	WIND BREAK	\$ 14.74	Top 5%	+.01	.63		72	.49	Top 4%
14	BRILLIANCE	\$ 14.20	Top 10%	+.02	.76		60	.61	Top 5%
15	ROCKMOUNT (New)	\$ 14.14	Top 10%	+.01	.49		72	.36	Top 4%
16	PROFICIENT (New)	\$ 13.67	Top 10%	+.07	.46	Top 20%	28	.32	Top 25%
17	FRONTMAN	\$ 12.36	Top 10%	03	.65		84	.47	Top 2%
18	NEW LEVEL	\$ 11.22	Top 15%	+.09	.78	Top 10%	+.04	.61	
19	DESTINATION 630	\$ 11.13	Top 15%	+.01	.56		56	.45	Top 10%
20	PROTOCOL	\$ 11.01	Top 15%	+.14	.37	Top 3%	+.35	.32	
21	RESOLUTE	\$ 10.62	Top 15%	+.05	.63	Top 30%	23	.46	Top 35%
22	FUTURE FORCE	\$ 10.39	Top 15%	+.05	.40	Top 30%	19	.36	
23	FINAL PRODUCT	\$ 10.07	Top 15%	+.08	.68	Top 15%	+.04	.48	
24	COMPLEMENT	\$ 9.08	Top 20%	+.10	.78	Top 10%	+.19	.59	
25	HOMESTEAD (New)	\$ 8.66	Top 20%	+.09	.49	Top 15%	+.13	.34	
	FUTURE FOCUS (Ref)	\$ 8.62	Top 25%	+.04	.76	Top 35%	18	.62	
	IN FOCUS (Ref)	\$ 8.35	Top 25%	+.06	.79	Top 25%	03	.54	
26	BLUESTEM	\$ 8.24	Top 25%	00	.60		48	.42	Top 10%
27	SPECIAL FOCUS	\$ 7.94	Top 25%	00	.62		43	.42	Top 15%
28	2U66	\$ 7.42	Top 30%	01	.59		50	.51	Top 10%
29	RAINMAKER P175	\$ 7.29	Top 30%	+.07	.68	Top 20%	+.12	.47	
30	HIGH NOON	\$ 6.58	Top 35%	+.04	.75	Top 35%	09	.55	



<u>COWS</u>

Do they eat the same?

- USDA Clay Center data says no
- -Some cows eat twice as much as others and still weight the same.
- University of Lethbridge data says no
- -Top 1/3 eat 10% more than the bottom 1/3.
- Data says:
- -Big eaters eat as much as 3 tons more dry matter per cow per year.
- •What does that cost? \$150 \$300 / cow?





Partnering with a leading US feedlot to develop profitable terminal genetics



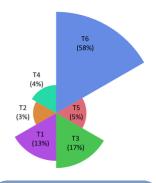
WE ARE PASSIONATE

ABOUT PINDING WAYS TO

WHITE
MORE FOOD RESOURCES LOWER COST

Longstanding ABS
beef genetics
customer

R&D partnership to
discover value of
terminal genetics in
customer system



Proprietary profitfocused index being finalised

<2015

2016

2017

2018

2019+



Starting to collect data on total profitability from birth to harvest



Develop a scalable commercial supply and value share model

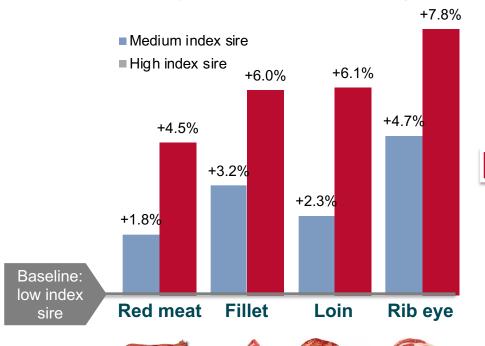
US Terminal Index validation results

	Ste	ers	Heif	ers
	Sire 1	Sire 2	Sire 1	Sire 2
Index	High	Average	High	Average
Number Progeny	56	50	44	40
Hot Carcass Weight (lb)	934	902	812	785
Yield Grade	3.2	3.4	2.5	3.0
Marbling Score (QG)	572 (CH°)	494 (CH ⁻)	495 (CH ⁻)	451 (CH⁻)
Feed Conversion	5.5	6.0	4.7	5.4
Carcass Value	\$1,675	\$1,577	\$1,486	\$1,395
Production Costs	\$506	\$527	\$345	\$387
Marginal Value (Breakeven)	\$1,170	\$1,050	\$1,140	\$1,008
Sire Advantage	\$120/hd		\$132/hd	

Delivering more profitable beef genetics to a leading European beef processor

Demonstrating which genetics produce more profitable carcasses

Carcass yield compared with low indexing sire



Delivering incremental profit

Profit per head of cattle realised by our customer

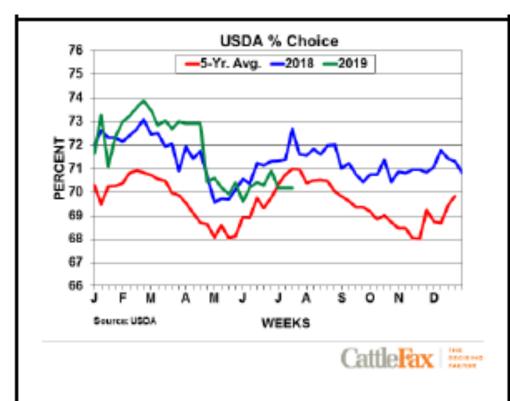




Close the loop and capture value

- Connections will lead to more transparency
- Document health, nutrition and genetics
- Validation of genetics
 - Reduce the risk
 - Know how to manage
- Predict the outcome
 - Angus Sire Link and similar programs
 - Validation programs like we are working on with Cactus Feeders





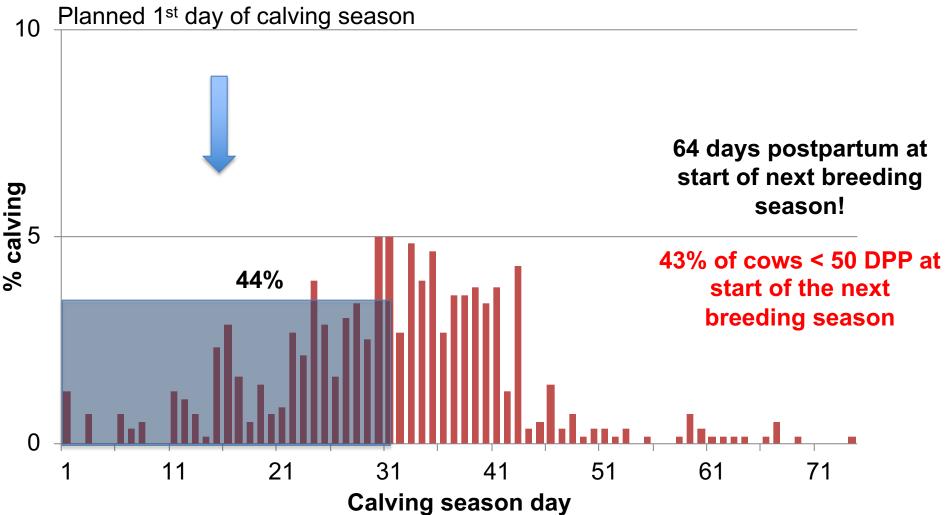
The percentage of cattle grading Choice through the first half of the year averaged 71.8 percent, .4 percent above the first half of 2018 average of 71.4 percent, and well above the five-year average of 69.6 percent. Improving herd genetics contributed to the historically high percentage of the cattle grading Choice.

ECONOMICS OF IMPLEMENTING TAI PROGRAM

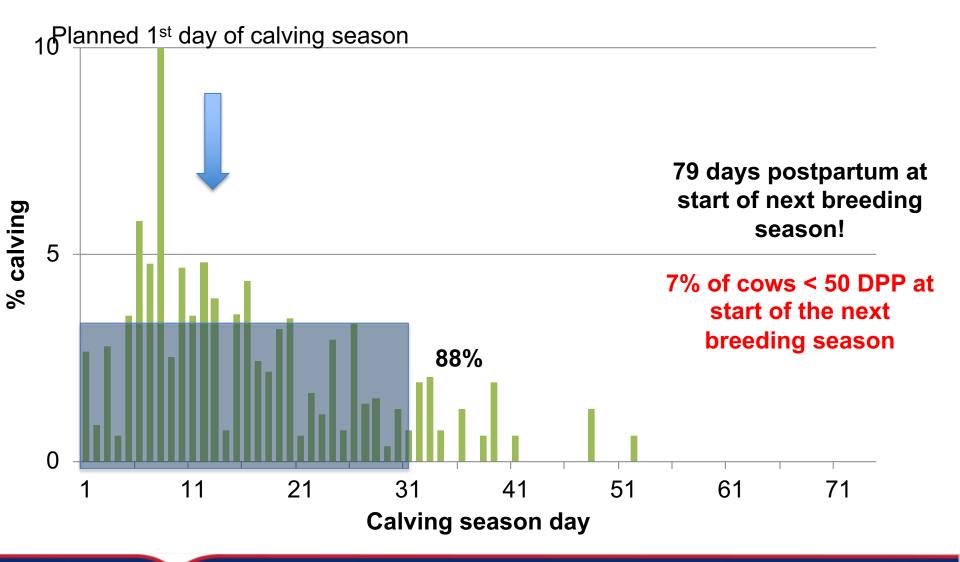


Pregnancy has 4 times greater economic impact than any other production trait!

CALVING DISTRIBUTION AFTER EXPOSURE TO BULLS



CALVING DISTRIBUTION AFTER EXPOSURE TO AI AND ES





123 years ago . . .

The work of breeding good animals is a work for a long time, requiring pluck, patience, a high degree of intelligence, and a close practical judgment.

Money will buy such animals, but it will not breed them successfully even after it

has bought them.

That is the work of

brains.

WARfaard

Founder, 1885

